Minutes confirmed by Senate on 1 December 2016

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Attendance
Present: Mr P N Varghese AO (Chancellor), Mr T Crommelin, Professor F D'Agostino, Hon Justice M Daubney, Ms T Dwyer, Associate Professor G Hainge, Mr P Hennessy, Dr Z Hodge AM, Professor P Høj, Mr D Kerr, Mr T Mackay, Mr G Murdoch, Associate Professor T Roberts, Mr C Sartain, Mr M Starkey, Dr C Tromans, and Mr M Zivcic.

Apologies: Dr J Wilson (Deputy Chancellor), Mrs M Brown, Ms K Hirschfeld, and Ms M Tredenick.
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In attendance: Provost, Professor A Byrne; Chief Operating Officer, Mr G Pringle; Deputy Vice-Chancellor (Academic), Professor J Wright; Deputy Vice-Chancellor (External Engagement), Professor I Watson; Pro-Vice-Chancellor, Professor A Rix; Acting Pro-Vice-Chancellor (Advancement), Ms P Danver; Pro-Vice-Chancellor (Research and International), Professor A Middelberg; Chief Financial Officer, Mr A Betts; General Counsel, Ms C Seeto; and Executive Officer to the Vice-Chancellor and President, Ms J Connah.

Secretary: Dr J Montgomery.

Observer: President UQ Union, Mr M Lucas

1. Declaration of interests
Changes to interests, which were provided by Members, were noted.

2. Confirmation of the minutes
The general minutes, confidential minutes, and closed session minutes of the meeting held on 18 August 2016, which had been circulated, were confirmed.

3. Matters arising from the minutes
The list of matters arising from previous minutes was noted.

4. Statement by the Chancellor
The Chancellor welcomed the Provost, Professor Aidan Byrne, to his first Senate meeting.

The Chancellor congratulated the Deputy Chancellor, Dr Jane Wilson, on being awarded the AICD Gold Medal for 2016. The award is made to Queensland company directors to recognise their contribution to corporate life and the wider community.

5. Statement by the Vice-Chancellor and President
The Vice-Chancellor’s Report to Senate and the UQ Latest News, which had been circulated with the agenda, were taken as read. Members were invited to comment.

Brisbane Technology Centre of Boeing Research & Technology Australia
In September 2016 the Chairman and President of The Boeing Company announced that the Brisbane Technology Centre of Boeing Research & Technology Australia will relocate from the Brisbane CBD to the St Lucia Campus.

Work is underway to ensure that space is ready for occupancy early in 2017. This announcement marks a step change in UQ’s collaboration and engagement with Boeing which has extended over 13 years. This has included cumulative research funding in excess of $10.5m, student vacation employment and internships, academic advisory board memberships, UQ Young Achievers sponsorships, and Indigenous student support. This initiative is also aligned with
the recently announced Student Strategy which includes a focus on innovations and enhanced support for graduate employability.

The Chancellor congratulated Senior Management and all staff involved with this initiative, noting that a partner of the calibre of Boeing would likely attract other reputable industry partners.

6th McDonnell Academy International Symposium
In September, UQ co-hosted the McDonnell International Scholars Academy 6th International Symposium. The biennial Symposium provides a forum to explore the role of research universities in tackling significant global challenges in an uncertain future. UQ collaborated with Washington University in St. Louis to host the Symposium. The Vice-Chancellor thanked Professor Iain Watson, Dr Jessica Gallagher and all staff involved in planning this very successful event. He noted that Dr Gallagher's role had been extensive and pivotal to organising this very complex event. It received outstanding feedback from Chancellor Mark Wrighton of the University of Washington in St Louis – a top 25 university in global rankings.

Inflazome Ltd
Inflazome Ltd, a company founded on research from UQ and Trinity College Dublin, has closed a Series A financing round of up to $22 million.

The intellectual property is based on work by UQ's Institute for Molecular Biosciences researchers. UniQuest commercialised the research on behalf of UQ and Trinity College.

The following items from the Vice-Chancellor’s Report were noted but not discussed –
- Faculty of Medicine – 2017 Organisational Structure Implementation
- UQ Culture: 2016 Management Conference Discussions
- St Lucia Master Planning Process
- Resignation of the Executive Dean, Faculty of Science
- Recruitment of Executive Dean, Faculty of Business, Economics and Law
- Research Week
- Brisbane Writers Festival
- Election to Academy of Social Sciences in Australia
- Conferral of honorary doctorate: Professor Dame Kay Davies
- UQ in Rio Olympics and Paralympics

6. Statement by the President of the Academic Board

Academic Risk reporting
In response to a recommendation of the 2014 Senate Review of the Board that “[t]he Board reports regularly to Senate on matters of academic quality and standards so that Senate can fulfil its academic risk management functions,” the President made a report to Senate Risk Committee in February this year. In addition, an account of the key academic risks will be presented to the Senate Risk Committee in due course.

Professor D’Agostino took on notice the suggestion that English language skills might be added as an academic risk.
Strategic Planning
The Academic Board will be involved in the current round of strategic planning. A key innovation is the development of a statement of strategic intent to provide a relatively stable, longer-term framework for rolling three-year plans, linked to budgets, and planning for the University’s estate.

Advanced Degree Strategy
The DVC (Academic) and the President have been working on articulating the principles that might underpin the design of advanced degrees for the undergraduate student cohort. These are degrees which have high entry standards, small cohorts, cohort-specific courses and/or co-curricular experiences, and in these ways resemble some of the professional allied health programs such as Physiotherapy.

New advanced programs are being developed and approved for offering beginning in 2017, including the Bachelors of Advanced Humanities and of Politics, Philosophy and Economics, and of Criminology and Criminal Justice – all with Honours.

Academic Board of 5 September 2016
The most recent Board meeting illustrates the progress being made towards ensuring, in the language of the Senate Review, that the Board in plenary is a crucible of discussion and deliberation. Much of the routine business of the Board is now dealt with en bloc, and the size of the agenda papers has been reduced. Further areas of discussion were outlined in the President’s report.

7. Authorising signing of instrument of delegation in favour of Vice-Chancellor
On 21 April 2016 Senate resolved to delegate to the Vice-Chancellor the Senate’s functions and powers, and approved the Senate Governance Framework Policy. Senate did not delegate and reserved to itself various matters itemised in the Governance Policy. From time to time Senate may resolve to vary the reserved matters in the Governance Policy, and consequently the scope of the delegations to the Vice-Chancellor.

Senate resolved that –

a) a formal instrument of delegation by the Senate to the Vice-Chancellor reproducing the terms of Governance Policy be prepared and signed:
   i. to reflect the current terms of the delegations to the Vice-Chancellor in the Governance Policy; and
   ii. on each occasion the Senate resolves to vary the:
      i. delegations to the Vice-Chancellor; and
      ii. the Reserved Matters, in the Governance Policy; and

b) the Chancellor be authorised to sign instruments of delegation reflecting the terms of the Governance Policy as resolved by Senate, from time to time.
8. **Senate governance**
A summary of observations and possible initiatives arising from the Senate retreat on 27 August 2016, together with other background documents, were circulated with the agenda. The action already taken since the retreat was outlined in the papers.

It was **agreed** that the Chancellor will convene a working group which will report to Senate with proposals. Members were invited to express an interest in joining the working group.

9. **Residential colleges update**
A Memorandum from General Counsel dated 26 September 2016 on the Residential Colleges had been circulated with the agenda.

The memorandum sets out the legal relationship between the University and the Colleges, however, Members were of the view that a further stage is required to establish what the relationship is beyond the legal requirements. There is an opportunity to consider a more contemporary arrangement for the Colleges (both individually and collectively) to better align to the University’s strategic plan.

It was **agreed** that a Senate working group, which will confine itself to University/College matters, would be convened by Dr Carla Tromans. Members were invited to express an interest in joining the group. The group will also encourage the involvement of heads of colleges.

A Member reminded Members that there were stakeholders other than the University, for example a number of churches and college alumni. It was recommended that each college should confer with its main stakeholders.

10. **UQ Jakarta Office Pty Ltd**
A report on the UQ Jakarta Office was circulated with the agenda. A Member noted that the report did not mention the School of Languages and Cultures and strongly encouraged the International Office to open up a dialogue with the School.

Senate **resolved** that Professor Iain Watson be appointed a Director with effect from 7 October 2016 to fill a vacancy created by the resignation of Professor Monique Skidmore.

11. **Bequests and Donations**
Senate **approved** the bequests and donations, as set out in the Senate agenda papers.

12. **Naming requests**
Senate **resolved** to –

1. Name a Chair the ‘Malcolm Broomhead Chair in Finance’ in perpetuity,

2. Name the upper balcony of Customs House ‘The Lady Thiess Balcony’ for the lifetime of the space, and
3. Name a room in the TC Beirne School of Law 'The Dr Norman Katter UQLS Room' for the lifetime of the space, to allow for unencumbered future redevelopment or refurbishment.

13. Recognition of long service
Senate recorded its appreciation in recognition of long service to members of professional and research staff.

14. Senate meeting dates for 2017
The proposed Senate meeting dates for 2017 were noted.

15. Senate annual calendar
The Senate annual calendar was noted.

16. Senate report on litigation
The Senate report on litigation was noted. General Counsel provided further updates at the meeting.

17. Delegations exercised under Senate Governance Framework
HR and Academic delegations exercised by the Vice-Chancellor under the Senate Governance Framework were noted.

18. Policies reserved for Senate
The status report on Policies reserved for Senate was noted.

19. Academic Board Report
19.1 Report from the President of the Academic Board
A report from the President of the Academic Board was noted.

19.2 Proposal to establish the Australian Infectious Diseases Research Centre as a University Centre
Senate resolved –

(a) That the Australian Infectious Diseases Research Centre (AIDRC) be reclassified from a School Centre to a University Centre.

(b) That the objectives of the Centre be to:
- pursue excellence in research and development in infectious diseases, with particular emphasis on the drivers of application in high value areas,
- act as a major catalyst for cross-disciplinary research and development between the University and QIMRB, and in particular, across the Faculties of Science, Medicine, and Health and Behavioural Sciences, the Institute for Molecular Bioscience, the Queensland Brain Institute, the Translational Research Institute, and the Australian Institute for Bioengineering and Nanotechnology,
- educate postgraduate students and industrial partners in the fundamental sciences that underpin the development of new products and technologies related to diagnosing and combating infectious diseases,
• assist in the commercialisation of new products and technologies for national and international markets through effective consultancies and interactions, and
• promote greater external interaction with the University and QIMRB through continuing collaborative arrangements and participation in the professional bodies representing infectious disease research and clinical scientists within Australia.

(c) That the Director of the Centre report to the Executive Dean, Faculty of Science, or nominee

(d) That, in accordance with University policy, the Centre be reviewed every seven years, taking into account the requirements of external partners and stakeholders.

19.3 Proposal to merge the School of Earth Sciences and the School of Geography, Planning and Environmental Management

Senate resolved –

(a) That the proposal to merge the School of Earth Sciences and the School of Geography, Planning and Environmental Management be approved, effective 1 January 2017.

(b) That the new school be named the School of Earth and Environmental Sciences, effective 1 January 2017.

(c) That the Senate Rule – Schools be amended accordingly.

19.4 Awards Policy (PPL 3.50.11)

Senate resolved –

(a) That proposed changes to PPL 3.50.11 Awards Policy be approved.

(b) That the review date for PPL 3.50.11 Awards Policy be reset from date of approval.

20. Senate Equity, Diversity, Status of Women Committee Report

20.1 Committee Report

A Committee Report from the Chair outlining the activities of the Committee for the year to date was noted.

20.2 Terms of reference

Senate approved the updated terms of reference for the Senate Committee for Equity, Diversity, and Status of Women.

21. Finance Committee Report

Senate noted the Committee Report which provided a summary of the items discussed by the Finance Committee held on 1 September 2016.
22. **Risk Committee Report**
   Senate noted the Committee Report which provided a summary of the items discussed by the Risk Committee held on 25 August 2016.

23. **Senate Discipline Appeals Committee Report**
   A list of Senate Discipline Appeals Committee cases in 2016 to date was noted.

24. **Senate Student Appeals Committee Report**
   A Committee Report from the Chair outlining the activities of the Senate Student Appeals Committee for the year to date was noted. A Member commended staff for their efforts in supporting this Committee.

The meeting ended at 7:20pm.